

# Session 2.2

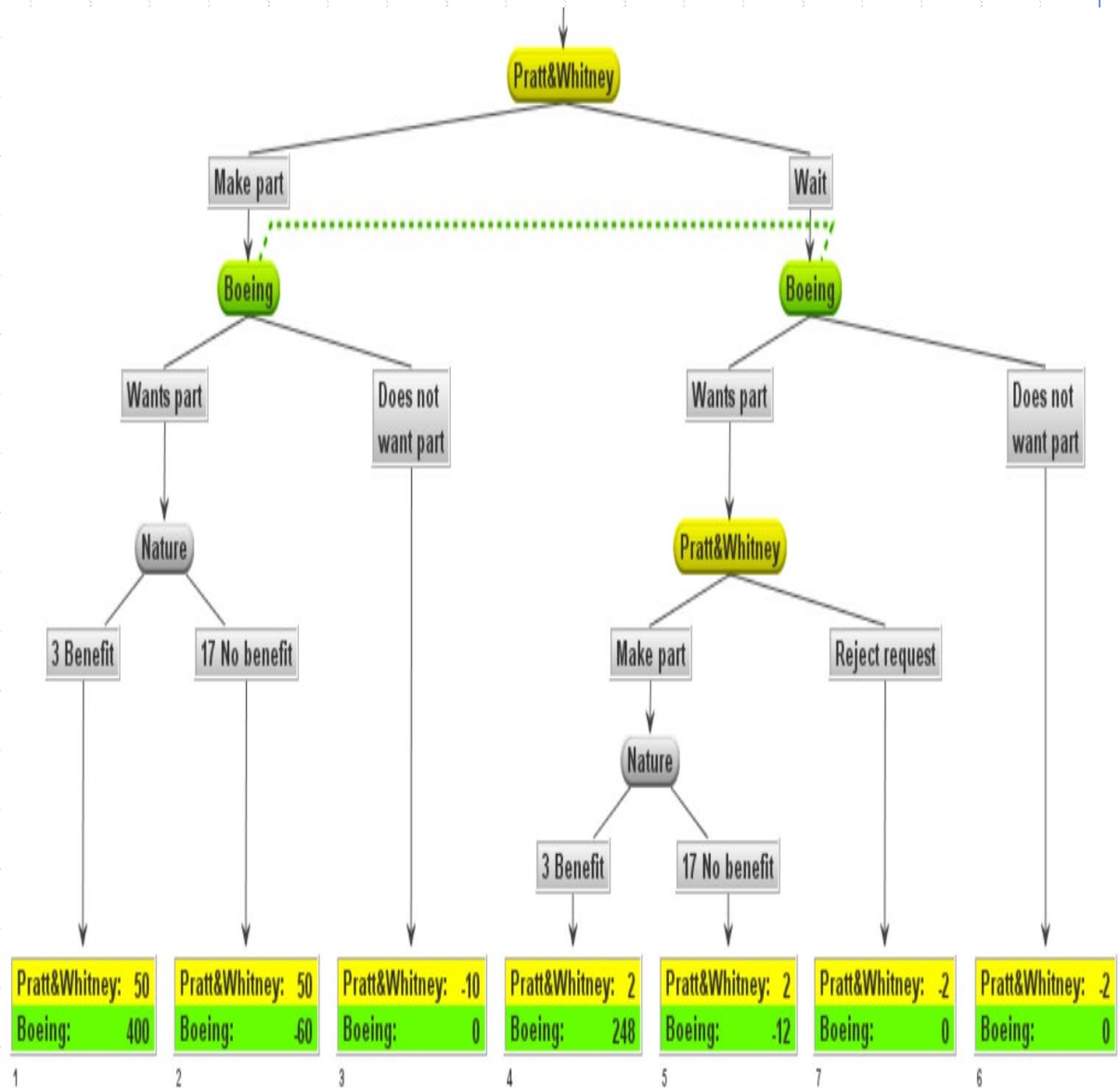
## Just in Time?

This session uses the techniques developed in the second lecture to show how parts of game can be folded back into a reduced simultaneous move game. The reduced game can be written in bi-matrix form and easily solved. The example illustrates a problem that Boeing has faced for years with its outsourcing strategies.

# The payoffs to Pratt and Whitney

◆ In this game the payoffs to Pratt and Whitney from **making the part** are much higher (50) than for any other outcome (<3) if:

- Pratt and Whitney make part
- and Boeing wants the part.



# Information: What do they know?

- ◆ Each non-terminal decision node is associated with an **information set**.
- ◆ If a decision node is not connected to a **dotted line**, the player assigned to the node knows the **partial history**.
- ◆ If two nodes are joined by a dotted line, they belong to the same information set, and the two sets of branches emanating from them, which define the player's choice set, must be identical.
- ◆ A player cannot distinguish between partial histories leading to nodes that belong to the same information set.

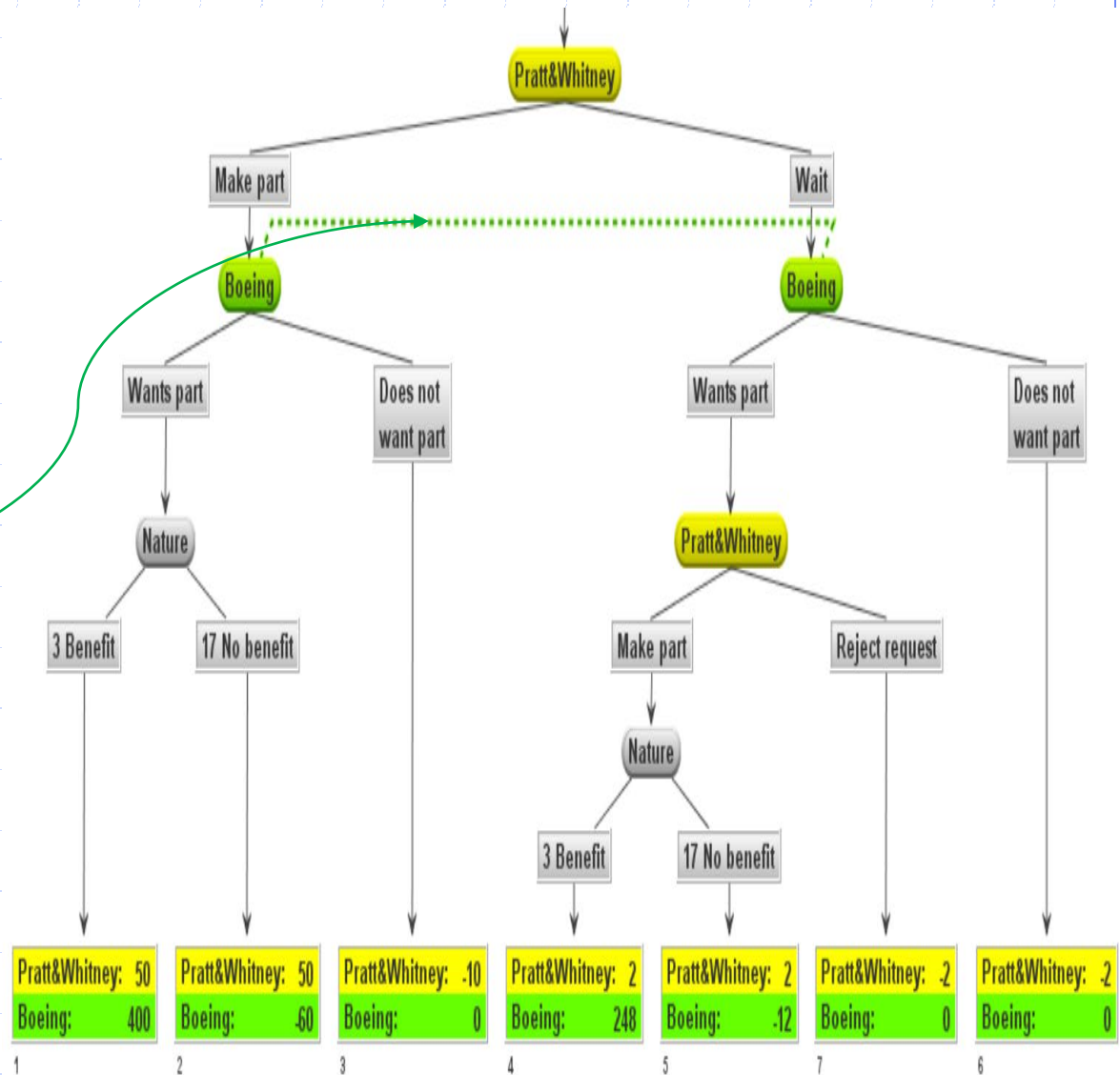
# Boeing has a single information set

◆ Boeing chooses between:

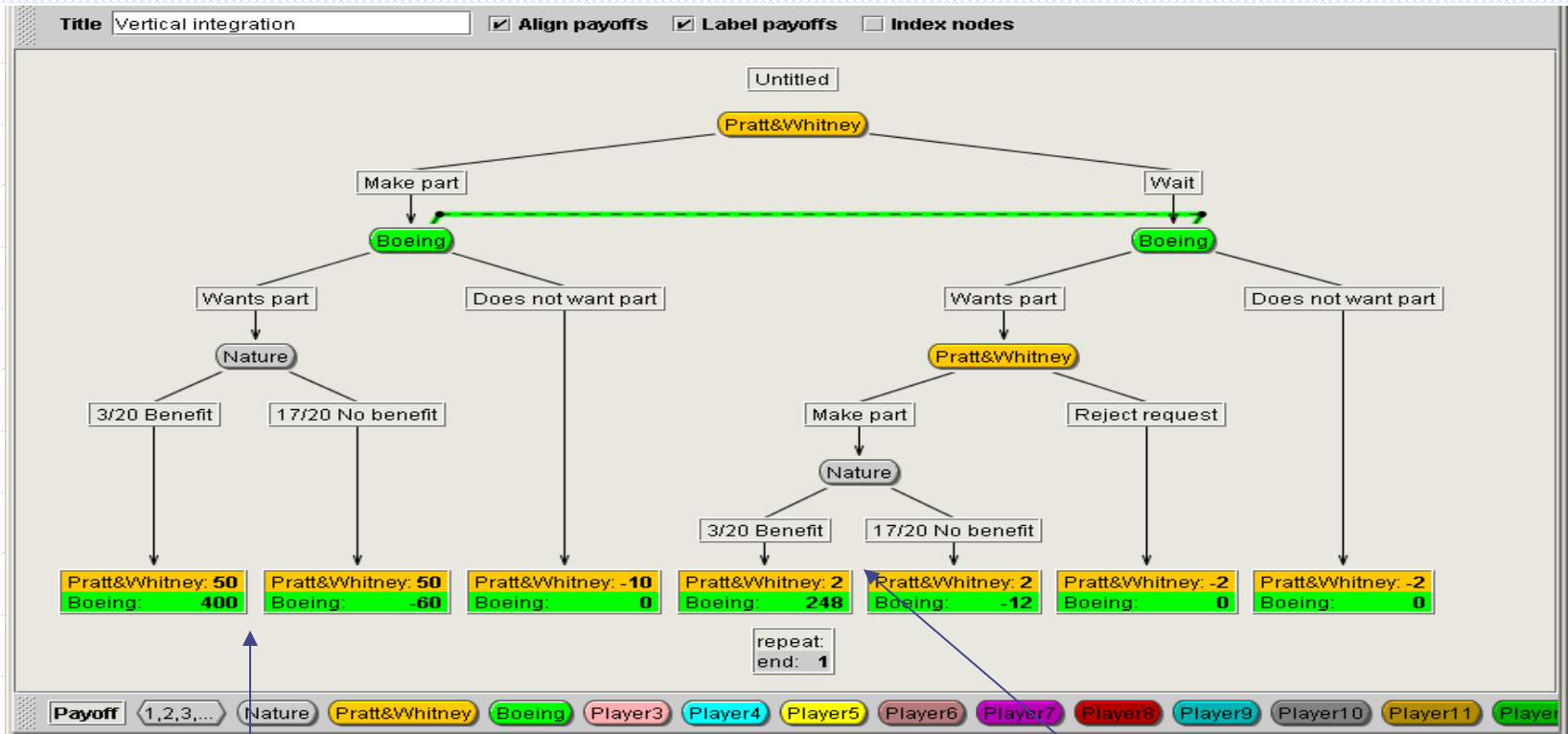
wanting the part

or not.

◆ The *green* dotted line indicates that Boeing does not know what Pratt and Whitney has done when Boeing makes its choice.



# Just in time



$$3/20 * 50 + 17/20 * 50 = 50$$

$$3/20 * 400 - 17/20 * 60 = 9$$

$$3/20 * 2 + 17/20 * 2 = 2$$

$$3/20 * 248 - 17/20 * 12 = 27$$

# Strategic form for the reduced game

Folding the solution of the subgame into the extensive form, we see the resulting is a 2 by 2 simultaneous move game with the strategic form depicted.

		Boeing	
		Wants Part	Does not Want Part
Pratt and Whitney	Make Part	9 50	0 -10
	Wait	27 2	0 -2